

Appendix B.

Proposed work programme for delivery of Master Plan (Priority: Short term 1 – 2 years. Mid Term 3- 5 years. Long term 6 years plus)

Proposal	Recommendations	NHDC Funding	Other Funding	Priority	Impact on Master Plan
1. Reconditioned Bandstand with lawn and enhanced setting.	Recommend involvement of local interest groups including schools to refurbish bandstand and organise a programme of music events. Project could be led by Groundwork or similar body.	None currently proposed	Young Roots Lottery fund could provide grants of £10,000 – £50,000	Mid Term.	Existing pathway not currently being realigned so there is no scope to provide lawn area around bandstand.
2. Re-furbished Bancroft Pavilion with an extension for a café, community space, public toilets and sports club house.	Toilets / baby changing already included in capital programme & being provided in May 2016 to cater for users of water splash park. Explore funding options for refurbishment of pavilion	Toilets / baby changing £30K capital	Possible external grants available for refurbishment of pavilion	Toilets / baby changing short term. Refurbishment of building Mid / Long term.	None proposed
3. Water Play/ Feature as a heritage focal that attracts visitors and allow kids to engage and play.	Already included in capital programme. Work to commence in Sept 2015 and in operation from May 2016.	£11K capital	£149K secured section 106 contributions.	Short Term	Water Splash park will be more of a play feature rather than a heritage feature.
4. The River Hiz re-stored with carved out natural banks	Recommend Involvement of Countryside Management Service to	Est £15K pump prime funding revenue / capital	Possible Our Heritage Lottery grant fund £10K -	Mid Term	None proposed

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and planted with rich native species.	undertake similar work as Howard Gardens.		£100K or other external grants		
5. Natural Play Area integrated with the River Hiz. Enhanced and reclaimed ecology and biodiversity bring a new sense of character back to the site. Willow structures designed into the space as a heritage and play feature.	Improvements to Play Area previously included in NHDC's adopted Green Space Management Strategy. Existing toddler play area is in good condition and could be retained. Additional equipment for older children and elements of natural play could be provided adjacent existing play area. In the longer term consideration should be given to the refurbishment of the existing toddler play area.	£75K already included in capital programme	Possible small external grants to reduce capital spend	Additional equipment for older children and elements of natural play Short Term Refurbishment of toddler play area. Long Term	Expansion of existing play area rather than totally new natural play facility
6. Removal of public toilets allow for new entrance creates a promenade which opens the sites visibility and leads one to Bancroft Pavilion and the heart of the Gardens.	Currently disused public toilets are being offered for alternative use on a 5 year lease. Demolition of the toilet block and works to enhance entrance may be possible at a future date if funds become available.	None currently proposed	Possible future Section 106 contributions	Long Term	None proposed

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7. Improved entrances and re-instated accesses to allow for visibility and pedestrian flow.	Recommend shrub pruning and replanting is undertaken to increase visibility	£1K revenue	None currently proposed	Short Term	None proposed
8. Refurbished gates at all entrances establish these important heritage features creating a fresh feel to the park.	Recommend painting main entrance gates and iron work at other entrances to help protect them from further deterioration. In addition provide over-lay stickers for existing signage to read Bancroft Recreation Ground	£2K revenue	None currently proposed	Short Term	None proposed
9. Reconditioned lawn spaces open up the area with new plantings and trees.	Recommend ongoing Tree planting takes place in winter planting seasons. Removal of over mature shrub beds to open up area could be undertaken on a phased approach over a number of years	Existing maintenance budgets for trees and grounds maintenance	None currently proposed	Short – Med Term	New trees and shrubs will be introduced over a number of years rather than in one planting season.
10. Reconditioned, realigned and new pathways allow for well connected routes and links through the park.	Funds not currently available to realign pathways but in the short term existing paths are in a poor condition and require repairing, resurfacing and rationalising.	£50K new capital growth bid	None currently proposed	Short Term	Paths will not currently be realigned
11. Perennial planting beds re	Surplus perennial plants from Priory Memorial	Included in existing grounds	None currently proposed	Short / Med & Long Term	None proposed

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conditioned and enhanced with seasonal planting.	Gardens have been planted at Bancroft. Could undertake a longer term programme of shrub renewal	maintenance contract.			
12. Removal of Tennis courts provide more green space for tress, perennial beds and lawn. Orchard trees planted in groves to tie back to heritage fee.	Work to remove redundant public tennis courts could be undertaken in conjunction with removal of Bancroft Hall.	£35K new capital growth bid	None currently proposed	Short Term	Planting of specimen trees rather than groves of orchard trees.
13. Bowls Green	Intention was to open up views of bowls green by providing railings. Recommend existing hedge is retained but at a low height to allow for improved visibility.	Included in existing grounds maintenance contract.	None currently proposed	Short Term	No railings in the short term
14. Realigned Tennis Courts with new fencing and connection to Bancroft Pavilion.	Recommend Club tennis courts remain in current location and informal games area is located on proposed site of realigned tennis courts (lower bowling green). This retains all formal sporting activity along the southern boundary of the site which was the principal of the	N/A	N/A	N/A	Club tennis courts to remain in current location

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	master plan.				
15. Informal Play Area	This relates to the multi use informal games area which is now suggested to be located on the footprint of the lower bowling green. Total estimated cost for an informal games area is £130K, Flood lighting £30K. An estimated £10k would be required to develop funding bids and project manage works.	£31K Capital with external grant £111K Capital without external grant	£59K Section 106 contributions have been identified that may be able to be allocated to the project. Sport England Inspired Facilities may fund up to 50% of the project build cost (£80K)	Short Term	MUGA located on footprint of lower bowling green
16. Courtyard space for café with seating and enhanced perennial beds allowing views to all activity areas.	Recommend linked into item 2 above for community group to seek external funding.	None currently proposed	Possible external grants available linked to refurbishment of pavilion	Long Term	None proposed
17. Potentially repositioned Tennis Club Pavilion.	Recommend Tennis Club Pavilion remains in current location.	N/A	N/A	N/A	Tennis club to remain in current location
Other Improvements not numbered on master plan					
New lighting along paths for increased safety	Recommend this is not implemented throughout the site but for health & safety reasons adequate lighting should be provided to allow safe access to & from Bowls and Tennis Club. In that the Tennis	Est £2K revenue for security lighting on bowls pavilion	None currently proposed	Short Term	Limited new lighting

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	Club own their pavilion they may be responsible for this provision.				
Increased maintenance	Recommend we remain with the existing standards in the Grounds Maintenance contract	Existing revenue budgets	None currently proposed	Short / Med & long Term	Current standards to remain
Training for individuals and volunteer programmes	Only required as part of the lottery bid. Recommend training is limited to that undertaken by Grounds Contractor as part of apprenticeship scheme and provided by the Countryside Management Service and Groundwork Hertfordshire.	Existing revenue budgets	None currently proposed	Short / Med & long Term	Limited training and volunteer programmes
New tree planting	Recommend it is undertaken as part of the existing tree planting programme	Existing revenue budgets	None currently proposed	Short / Med & long Term	Not happening in one planting season but programmed over a number of years.
Heritage interpretation throughout the park	Possibility of future section 106 contributions or external grants to fund interpretation or	None currently proposed	Possible Our Heritage Lottery grant fund £10K - £100K or section 106 contributions	Long Term	None proposed
Improved pedestrian routes	Recommend no new routes are provided but existing pedestrian routes are rationalised and maintained to a good	Costs covered in item 10 above.	None currently proposed		Paths will not currently be realigned

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	standard.				
Better inclusion and facilities for formal sports	Provision of a new informal games area will provide opportunities for a range of sporting activities.	Cost covered in item 15 above	Cost covered in item 15 above	Short Term	None proposed