

Service Group	Project	Spend in		2015/16		2016/17	2017/18	2018/19	2019/20	Total Scheme Cost	
		Earlier Years	2014/15 Outturn	2015/16 Estimate	Revised Budget						Movement
		£	£	£	£	£	£	£	£	£	
Advances & Cash Incentives	Dark Lane, Sandon	304,000	0	0	-106,000	-106,000	0	0	0	0	198,000
	John Barker Place, Hitchin	0	0	548,000	0	-548,000	1,096,000	0	0	0	1,096,000
	Ling Dynamics (Jephson Housing Association) 15 units	459,995	0	50,000	50,000	0	0	0	0	0	509,995
	Tenants Cash Incentives	1,138,590	0	0	0	0	0	0	0	0	1,138,590
Advances & Cash Incentives Total		1,902,585	0	598,000	-56,000	-654,000	1,096,000	0	0	0	2,942,585
Asset Management	Acquisition of DCO	3,668,000	0	0	0	0	0	0	0	0	3,668,000
	Capital enhancement programme	0	8,640	94,400	94,400	0	47,000	0	0	0	150,040
	Council property improvements following condition surveys	0	0	50,000	50,000	0	550,000	300,000	300,000	0	1,200,000
	Energy efficiency measures	0	0	20,000	0	-20,000	60,000	0	0	0	60,000
	Health & Safety Compliance Works	37,834	720	0	0	0	0	0	0	0	38,554
	Hitchin Swim Centre, Structural Repairs	1,130	50,670	1,200	1,200	0	0	0	0	0	53,000
	Making Good Trip Hazards, Hitchin Town Centre	0	0	0	0	0	25,000	0	0	0	25,000
	Premises compliance enhancements	0	0	40,000	40,000	0	0	0	0	0	40,000
	Provide housing at market rents.	0	0	0	0	0	0	550,000	2,300,000	150,000	3,000,000
	Re roofing to Council Chamber, DCO, Letchworth	84,150	-6,420	0	0	0	0	0	0	0	77,730
	Reconstruction of Lower Gower Road, Royston	0	4,860	0	0	0	0	0	0	0	4,860
	Refurbishment of DCO	0	31,830	160,000	130,000	-30,000	3,288,200	0	0	0	3,450,030
	Refurbishment of Harkness Court	0	0	0	0	0	43,000	0	0	0	43,000
	Replacement of Walsworth Common Access Bridge	3,400	0	10,000	10,000	0	175,000	0	0	0	188,400
	Royston Civic Offices roof replacement	34,215	0	0	0	0	0	0	0	0	34,215
	St John's Chapel Hitchin, Re-roofing	2,900	49,250	1,200	1,200	0	0	0	0	0	53,350
	Storage Facilities	0	0	750,000	500,000	-250,000	250,000	0	0	0	750,000
	Town Lodge - Various patch repairs to the roof	0	0	46,000	46,000	0	0	0	0	0	46,000
Asset Management Total		3,831,629	139,550	1,172,800	872,800	-300,000	4,438,200	850,000	2,600,000	150,000	12,882,179
Building Control	Procurement and Implementation of a single IT platform	0	0	0	0	0	53,000	0	0	0	53,000
Building Control Total		0	0	0	0	0	53,000	0	0	0	53,000
CCTV	CCTV cameras from tilt to dome mechanism	76,738	0	2,700	2,700	0	0	0	0	0	79,438
	Mobile CCTV camera replacement	0	15,400	9,600	9,600	0	0	0	0	0	25,000
CCTV Total		76,738	15,400	12,300	12,300	0	0	0	0	0	104,438
Community Services	Area Visioning	310,903	600	36,000	36,000	0	0	0	0	0	347,503
	Baldock Town Hall project	1,160	2,020	136,800	24,000	-112,800	112,800	0	0	0	139,980
	Demolition of Bancroft Hall	0	0	49,000	4,000	-45,000	45,000	0	0	0	49,000
	Parish Amenities Capital Improvement Fund	1,119,845	55,000	0	0	0	0	0	0	0	1,174,845
	Refurbishment and improvement of community facilities	0	0	0	0	0	250,000	250,000	250,000	250,000	1,000,000
	Rural Community Halls Grant Scheme	0	62,240	125,900	39,900	-86,000	86,000	0	0	0	188,140
	S106 Projects	89,701	108,220	65,000	80,000	15,000	0	0	0	0	277,921
	Westmill Community Centre Design Work	21,480	1,810	0	10,000	10,000	0	0	0	0	33,290
Community Services Total		1,543,089	229,890	412,700	193,900	-218,800	493,800	250,000	250,000	250,000	3,210,679

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		Earlier	Outturn	Estimate	Revised		Estimate	Estimate	Estimate	Estimate	Scheme
		Years	£	£	£	£	£	£	£	£	£
Computer Software and Equipment	3sixty Citizen Web Access		3,080	0	10,900	5,700	-5,200	0	0	0	8,780
	40 KVA UPS Device or Battery Replacement		0	0	0	0	0	20,000	0	7,000	27,000
	Additional PC's - Support Home Working/OAP		0	0	0	0	0	12,900	0	12,900	25,800
	Additional Storage		0	0	0	0	0	12,500	0	12,500	25,000
	Alternative to safeword tokens for staff/members working remotely		0	0	0	0	12,000	0	0	8,000	20,000
	Automated Speech Telephone Services		0	0	0	0	0	0	0	0	0
	Back-up Diesel 40 KVA Generator (DCO)		0	0	0	0	0	0	0	20,000	20,000
	Bring forward part of PC refresh programme to enable efficient decanting		0	0	13,000	13,000	0	0	0	0	13,000
	Cabinet Switches - 4 Floors		0	0	0	0	15,000	0	18,000	0	33,000
	Careline Call Handling Hardware and Software		0	104,390	4,600	4,600	0	0	0	0	108,990
	Careline Community Alarms		14,790	23,750	10,000	20,000	10,000	0	0	0	58,540
	Core Backbone Switches		0	16,000	0	0	16,000	0	17,200	20,000	69,200
	Customer Relationship Manager software v8		0	25,740	0	0	0	0	0	0	25,740
	Customer Self Serve Module		0	9,970	3,000	0	-3,000	3,000	0	0	12,970
	Data Switch upgrade		0	13,320	0	0	0	0	0	0	13,320
	Dell Servers		0	0	0	0	0	0	0	64,500	64,500
	DR Set-up		0	0	0	0	89,500	0	0	25,000	114,500
	EA Agreement (MS EA) TN agreed funded within 4571 Account		0	0	0	0	90,000	90,000	90,000	90,000	360,000
	Equipment Refresh: Laptops		0	0	6,000	6,000	0	0	0	0	6,000
	Equipment Refresh: PC's Refresh Programme		0	0	9,000	9,000	0	0	0	0	9,000
	Financial System upgrade - E-series		62,013	0	4,300	4,300	0	0	0	0	66,313
	Income Mgmt System		0	160,000	0	0	0	0	0	0	160,000
	Infrastructure: 40 KVA UPS Device or Battery Replacement		0	0	7,000	7,000	0	0	0	0	7,000
	Infrastructure: Additional Storage		0	0	0	0	0	0	0	0	0
	Infrastructure: Back-Up Diesel 40 KVA Generator DCO		0	0	15,000	15,000	0	0	0	0	15,000
	Infrastructure: Core Backbone Switch		0	0	0	0	0	0	0	0	0
	Infrastructure: Dell Servers		0	0	0	0	0	0	0	0	0
	Infrastructure: New Blade Enclosure		0	0	0	0	0	0	0	0	0
	Infrastructure: Replacement SAN		0	0	0	0	0	0	0	0	0
	Laptops - Refresh Programme		0	0	0	0	0	0	5,500	0	5,500
	Microsoft Enterprise Software Assurance		0	0	0	0	0	0	0	0	0
	New Blade Enclosure		0	0	0	0	0	0	0	32,000	32,000
	PC refresh programme		0	0	17,000	17,000	0	17,300	17,300	17,300	86,200
	Permit gateway Citizen - to enable customers to renew permits on line		0	0	15,000	0	-15,000	15,000	0	0	15,000
	Recording of Council Meetings		0	0	64,000	0	-64,000	64,000	0	0	64,000
	Replacement or upgrade of the environmental health and licensing administration system (ACOLAID)		0	0	0	0	0	40,000	0	0	40,000
	Replacement SAN		0	0	0	0	0	0	0	110,000	110,000
	Security - Firewalls		0	0	0	0	10,000	0	13,500	0	23,500
	Server / Infrastructure Refresh		0	0	227,900	227,900	0	0	0	0	227,900
	Software Asset Management (Carried Forward)		0	0	13,000	0	-13,000	13,000	0	0	13,000
	Software for personalised bills and annual billing.		0	0	19,000	0	-19,000	19,000	0	0	19,000

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		£	£	£	£	£	£	£	£	£	£
	SQL Licence Costs	0	0	0	0	0	25,000	25,000	25,000	25,000	100,000
	Tablets - Android Devices	0	0	0	0	0	7,500	7,500	7,500	7,500	30,000
Computer Software and Equipment Total		79,883	353,170	438,700	329,500	-109,200	436,300	185,200	194,000	451,700	2,029,753
Corporate Items	Capitalised Pension Fund Contribution	2,447,000	0	0	0	0	0	0	0	0	2,447,000
	Telephony system	0	0	123,000	112,300	-10,700	10,700	0	0	0	123,000
Corporate Items Total		2,447,000	0	123,000	112,300	-10,700	10,700	0	0	0	2,570,000
Growth Fund Projects	Cycle Strategy implementation (GAF)	121,746	0	278,300	0	-278,300	278,300	0	0	0	400,046
	Green Infrastructure implementation (GAF)	43,993	0	60,000	2,500	-57,500	183,500	0	0	0	229,993
	Transport Plans implementation (GAF)	68,557	40,220	209,300	0	-209,300	209,300	0	0	0	318,077
Growth Fund Projects Total		234,296	40,220	547,600	2,500	-545,100	671,100	0	0	0	948,116
Leisure Facilities	Avenue Park Baby Changing Fac	0	30,000	0	0	0	0	0	0	0	30,000
	Avenue Park paddling Pool	171,057	0	0	0	0	0	0	0	0	171,057
	Avenue park renovation	114,414	6,070	0	0	0	0	0	0	0	120,484
	Bakers Close Pavilion Refurbishment	0	0	50,000	0	-50,000	0	0	0	0	0
	Baldock Cemetery Pathways and Roadways	0	32,330	0	0	0	0	0	0	0	32,330
	Baldock Road Pavilion	8,259	-3,230	0	0	0	50,000	0	0	0	55,029
	Baldock Road Recreation Grounds	0	820	59,200	3,500	-55,700	55,700	0	0	0	60,020
	Bancroft Gardens Play Area	0	0	0	0	0	75,000	0	0	0	75,000
	Bancroft recreation	43,670	0	0	0	0	0	0	0	0	43,670
	Bancroft Recreation Ground, Hitchin, Multi Use Games Area (MUGA)	0	0	0	0	0	170,000	0	0	0	170,000
	Bush Spring Play Area Renovation, Baldock	0	0	75,000	77,000	2,000	0	0	0	0	77,000
	Butts Close renovation, Hitchin	0	0	30,000	0	-30,000	30,000	0	0	0	30,000
	Cladding of external walls (Avenue Park and St Johns)	6,480	42,030	0	0	0	0	0	0	0	48,510
	Clothall Road boundary fence and gate	0	0	0	0	0	15,000	0	0	0	15,000
	Corridor lighting and flooring at North Herts Leisure	0	0	51,000	5,000	-46,000	46,000	0	0	0	51,000
	Demolish 4 disused tennis courts and landscape to	0	0	0	0	0	35,000	0	0	0	35,000
	Electronic Gates installation	0	7,620	17,800	17,800	0	0	0	0	0	25,420
	Grange Play Area, Letchworth	57,651	0	0	0	0	0	0	0	0	57,651
	Grange Recreation Ground Improvements	0	0	15,000	15,000	0	0	0	0	0	15,000
	Great Ashby Community Centre Extension	290,142	730	15,700	15,700	0	0	0	0	0	306,572
	Great Ashby District Park pathway reconstruction	0	0	0	0	0	0	45,000	0	0	45,000
	Grounds Maintenance Vehicles	0	0	0	0	0	0	500,000	0	0	500,000
	Hitchin Cemetery Roadway improvements	0	0	0	0	0	0	40,000	0	0	40,000
	Hitchin Garden of Remembrance	0	16,600	3,400	3,400	0	0	0	0	0	20,000
	Hitchin Swim Centre - small paddling pool resurfacing	3,530	38,480	1,000	1,000	0	0	0	0	0	43,010
	Hitchin Swim Centre multi use leisure facilities	1,112,538	-64,350	0	0	0	0	0	0	0	1,048,188
	Hitchin Swimming Pool Car Park extension	29,142	0	0	0	0	278,400	0	0	0	307,542
	Hitchin Swimming Pool Changing Village	644,488	15,630	0	0	0	0	0	0	0	660,118
	Howard Park Gardens	2,960,694	2,030	0	0	0	0	0	0	0	2,962,724
	Icknield Way Cemetery pathways and roadways improvements	0	0	0	0	0	40,000	0	0	0	40,000
	Introduce a Traffic Regulation Order and Car park ticket machines into the 2 car parks at Norton Common	0	0	0	0	0	12,000	0	0	0	12,000

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		Years	£	£	£	£	£	£	£	£	Cost
	Jackmans Central Play Area Renovation	0	0	0	0	0	0	75,000	0	0	75,000
	Jackmans Creamery, Letchworth	0	0	30,000	7,500	-22,500	22,500	0	0	0	30,000
	King George V Pavilion - contribution to scheme	0	0	0	0	0	0	50,000	0	0	50,000
	King George V Recreation Ground Improvements	0	0	0	0	0	60,000	0	0	0	60,000
	King George V Wheeled Sports Provision	0	19,560	0	0	0	0	0	0	0	19,560
	Learner pool at North Herts Leisure Centre	0	0	1,375,000	130,000	-1,245,000	1,245,000	0	0	0	1,375,000
	Neighbourhood Parks renovation	0	40,050	52,600	52,600	0	0	0	0	0	92,650
	New Wheeled Sports Provision, Baldock	0	0	0	0	0	100,000	0	0	0	100,000
	Newmarket Road Wheeled Sports Provision	0	0	0	0	0	0	20,000	0	0	20,000
	North Herts Leisure Centre Roof Replacement	272,524	-3,300	3,300	3,300	0	0	0	0	0	272,524
	Norton Common Wheeled Sports improvements	0	0	0	1,600	1,600	152,400	0	0	0	154,000
	Parking and electric and gas upgrade at North Herts Leisure Centre	0	0	181,000	15,000	-166,000	166,000	0	0	0	181,000
	Pool filter refurb and UV system at North Herts Leisure Centre	0	0	100,000	0	-100,000	100,000	0	0	0	100,000
	Priory gardens renovation	44,680	0	0	0	0	0	0	0	0	44,680
	Priory Gardens Sports Facilities	24,893	0	0	0	0	0	0	0	0	24,893
	Purwell Recreation Ground Improvements	0	0	17,000	17,000	0	0	0	0	0	17,000
	Ransoms Recreation Ground Play Area, Hitchin	7,720	57,770	9,500	9,500	0	0	0	0	0	74,990
	Refurb Swimming pool changing rooms at North Herts Leisure Centre	0	0	509,000	40,000	-469,000	469,000	0	0	0	509,000
	Relocate café, offices and new dance studio at North Herts Leisure Centre	0	0	0	0	0	60,000	0	0	0	60,000
	Renew pathways at Bancroft Recreation Ground, Hitchin	0	0	785,000	55,000	-730,000	730,000	0	0	0	785,000
	Replace Air Conditioning unit at Archer Health and Fitness Centre, Hitchin	0	0	0	0	0	50,000	0	0	0	50,000
	Replace main pool grating and overflow gullies at Hitchin Swim Centre	64,820	83,310	0	0	0	0	0	0	0	148,130
	Replace seating at Hitchin Swimming Centre	0	0	0	0	0	50,000	0	0	0	50,000
	Replace Sports Hall Floor and Lights and North Herts Leisure Centre	0	0	80,000	60,000	-20,000	0	0	0	0	60,000
	Replacement Trees in Broadway Walk, Letchworth	0	0	135,000	10,000	-125,000	125,000	0	0	0	135,000
	Royston Cemetery Pathways and Roadways	23,047	0	0	0	0	0	0	0	0	23,047
	Serby Avenue Play Area renovation, Royston	0	0	35,000	35,000	0	0	0	0	0	35,000
	Smithsons Recreation Ground	0	0	0	0	0	75,000	0	0	0	75,000
	Splash Park at Bancroft Recreation Ground	0	0	30,000	5,000	-25,000	25,000	0	0	0	30,000
	Splash Park at Priory Memorial, Royston	0	0	190,000	190,000	0	0	0	0	0	190,000
	Swinburne Playing Fields Improvements	0	0	160,000	160,000	0	0	0	0	0	160,000
	Walsworth Common Enhancements to wheeled sports provision	0	0	0	0	0	30,000	0	0	0	30,000
	Walsworth Common Pavilion - contribution to scheme	0	0	0	0	0	20,000	0	0	0	20,000
	Walsworth Common Pitch Improvements	0	0	0	0	0	300,000	0	0	0	300,000
	Walsworth Common Play Area, Hitchin	0	0	0	0	0	103,000	0	0	0	103,000
	Walsworth Common Reconstruction of Car Park	7,910	51,070	11,000	11,000	0	0	0	0	0	69,980
	Walsworth Common Reconstruction of Car Park	0	0	0	0	0	0	30,000	0	0	30,000

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		Years	£	£	£	£	£	£	£	£	Cost
		£	£	£	£	£	£	£	£	£	£
	Westmill Community Centre roof replacement	0	0	150,000	0	-150,000	0	0	0	0	0
Leisure Facilities Total		5,887,658	373,220	4,171,500	940,900	-3,230,600	4,690,000	760,000	0	0	12,651,778
Museum & Arts											
	Burymead Road - new roof waterproofing system	0	0	60,000	60,000	0	0	0	0	0	60,000
	NH Museum & Community Facility	819,622	2,799,530	1,555,900	850,000	-705,900	705,900	0	0	0	5,175,052
Museum & Arts Total		819,622	2,799,530	1,615,900	910,000	-705,900	705,900	0	0	0	5,235,052
Parking											
	Charging Points for Electric Vehicles	23,750	25,140	0	0	0	0	0	0	0	48,890
	Hitchin Multi Storey Safety and Equalities Act improvements	0	0	40,000	0	-40,000	40,000	0	0	0	40,000
	Improvements to fixing systems to glazed walkway, Lairage Car Park, Hitchin	2,520	-1,500	74,000	74,000	0	0	0	0	0	75,020
	Installation of trial on-street charging (GAF)	0	0	50,000	0	-50,000	50,000	0	0	0	50,000
	Lairage Multi-Storey Car Par - Structural wall repairs	14,310	20,840	264,900	142,900	-122,000	122,000	0	0	0	300,050
	Lairage multi-storey car park - white lighting	2,500	0	52,500	52,500	0	0	0	0	0	55,000
	Letchworth Multi Storey Enhancements	0	0	0	0	0	70,000	0	0	0	70,000
	Letchworth Multi Storey Safety Edge Protection Fencing	0	0	0	0	0	120,000	0	0	0	120,000
	Letchworth Multi Storey Structural Investigations	0	0	40,000	40,000	0	0	0	0	0	40,000
	Letchworth Multi_storey Car Park - parapet walls, soffit & decoration	0	0	3,500	3,500	0	146,500	0	0	0	150,000
	Letchworth multi-storey car park - concrete repairs	254,718	0	0	0	0	0	0	0	0	254,718
	Letchworth multi-storey car park - lighting	219,286	-14,720	0	0	0	22,700	0	0	0	227,266
	Letchworth multi-storey car park - markings & signage	60,539	0	0	0	0	0	0	0	0	60,539
	New Handheld Equipment for Parking Enforcement	0	15,100	20,900	20,900	0	0	0	0	0	36,000
	Off Road Car parks Re surfacing and lining	22,990	0	0	0	0	0	0	0	0	22,990
	Off Street Car Parks resurfacing and enhancement	0	36,900	153,100	153,100	0	90,000	130,000	0	0	410,000
	Portmill Lane Car Parks - Resurfacing of two Car Parks	50,160	-4,930	0	0	0	0	0	0	0	45,230
	Replace and enhance lighting at St Mary's Car Park	0	0	60,000	0	-60,000	60,000	0	0	0	60,000
	St Mary's car park. Structural repairs to steps	0	4,800	0	0	0	25,200	0	0	0	30,000
	Town Centre pay & display machines for on-street charging	0	0	0	0	0	235,000	0	0	0	235,000
Parking Total		650,773	81,630	758,900	486,900	-272,000	981,400	130,000	0	0	2,330,703
Renovation & Reinstatement Grant Expenditure											
	Mandatory Disabled Facility Grants	6,918,518	471,360	745,000	745,000	0	745,000	745,000	745,000	745,000	11,114,878
	Private Sector Grants	874,520	20,140	60,000	60,000	0	60,000	60,000	60,000	60,000	1,194,660
Renovation & Reinstatement Grant Expenditure Total		7,793,038	491,500	805,000	805,000	0	805,000	805,000	805,000	805,000	12,309,538
Town Centre Enhancement											
	Royston - Fish Hill Square Enhancement (GAF)	499,540	0	0	0	0	0	0	0	0	499,540
	Royston Civic Centre Site redevelopment (GAF)	18,838	0	41,200	0	-41,200	41,200	0	0	0	60,038
	Warren Car Park redevelopment	0	0	100,000	0	-100,000	100,000	0	0	0	100,000

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		£	£	£	£	£	£	£	£	£	£
Town Centre Enhancement Total		518,378	0	141,200	0	-141,200	141,200	0	0	0	659,578
Waste collection											
	Waste and Street Cleansing Data Mgmt	0	0	0	0	0	60,000	0	0	0	60,000
	Waste and Street Cleansing Vehicles	0	0	0	0	0	200,000	3,400,000	0	0	3,600,000
Waste collection Total		0	0	0	0	0	260,000	3,400,000	0	0	3,660,000
Waste Disposal											
	Weekly Collection of Waste from Flats project	345,750	8,100	0	0	0	0	0	0	0	353,850
	Wheelie Bins for co-mingled recycling project	1,038,120	0	0	0	0	0	0	0	0	1,038,120
Waste Disposal Total		1,383,870	8,100	0	0	0	0	0	0	0	1,391,970
Grand Total		27,168,559	4,532,210	10,797,600	4,610,100	-6,187,500	14,782,600	6,380,200	3,849,000	1,656,700	62,979,369