

**TITLE OF REPORT: ITEM REFERRED FROM OVERVIEW AND SCRUTINY COMMITTEE:  
19 JULY 2016 – CORPORATE PLAN 2017 TO 2021**

*The following is an extract from the Draft Minutes of the Overview and Scrutiny Committee meeting held on 19 July 2016.*

**35. THE CORPORATE PLAN**

The Strategic Director of Finance, Policy and Governance presented the report entitled The Corporate Plan.

She explained the reasons for the report and its role in the corporate business planning process.

The Corporate Plan recognised that it was necessary to work with partners to deliver the objectives.

Members were concerned that the Plan was not forward thinking enough or ambitious enough and that it was disappointing to see the same projects as in previous plans. They acknowledged that much of what the Council did was statutory duties and concerns were expressed that some high-profile projects undertaken recently had not been achieved on time or on budget.

The Corporate Plan should consider what the Council wished to achieve and how they would ensure that they could be achieved in a timely and cost effective manner.

They considered that there should be a statement in the document about the financial climate and acknowledging the statutory duties, with costings, to help readers understand the issues.

There should also be more about the things that the Council does well and the objectives should be smarter.

The Strategic Director for Finance Policy and Governance confirmed that a lot of things undertaken were about “business as usual” for instance waste collection represented a spend of approximately 40 percent of the Council Budget and that greater detail was found in the various strategies referred to in the plan. She would discuss the issues raised with the Executive Member.

***RECOMMENDED TO CABINET:***

That the Corporate Plan include statements regarding the following issues:

- (i) Recognising the financial climate and constraints;
- (ii) Acknowledge statutory duties together with either costs or percentage of budget spent on each duty;
- (iii) More positive statements about the projects, with some detail about how these will be achieved on time and within budget;
- (iv) Positive statements regarding what NHDC does well.

***REASON FOR DECISION:*** To enable the Overview and Scrutiny Committee to consider the report entitled The Corporate Plan prior to consideration by Cabinet.

**[NOTE: The report to which this referral relates is Item 9 on this agenda.]**

**THIS PAGE IS BLANK**