NORTH HERTFORDSHIRE DISTRICT COUNCIL



Appendix B

RISK & OPPORTUNITIES MANAGEMENT POLICY STATEMENT

The purpose of North Hertfordshire District Council's Risk & Opportunities Management Strategy is to provide a framework to define how risks and opportunities are handled within the Council. It provides information on roles and responsibilities and processes and procedures. It sets the context in which risks and opportunities are managed, and how they will be identified, assessed, managed and reviewed.

In order to reflect the fact that the Council sometimes has to take risks in order to evolve and achieve its objectives, the definition of risk is "Something that may have an impact on the achievement of our objectives. This could be an opportunity as well as a threat."

In the longer term, the Council is working with its strategic partners to deliver the long term vision of North Hertfordshire as "a vibrant place to live, work and prosper".

When reviewing its work programme, the Council may attach higher priority to delivering achievements the Corporate Objectives. These are currently:-

- To work with our partners to provide an attractive and safe environment for our residents, where diversity is welcomed and the disadvantaged are supported
- To promote sustainable growth within our district to ensure economic and social opportunities exist for our communities, whilst remaining mindful of our cultural and physical heritage
- To ensure that the Council delivers cost effective and necessary services to our residents that are responsive to developing need and financial constraints

The actions the Council will undertake to deliver these priorities are reviewed and laid out each year in our Corporate Plan

The risks to delivering projects to support these objectives as well as to service delivery are managed appropriately.

The Council's risk management objectives are to:-

- Ensure that the Council is risk aware and not overly risk averse
- Manage risk in accordance with best practice
- Identify corporate and operational risks
- Assess the risks for likelihood and impact
- Identify mitigating controls
- Allocate responsibility for the mitigating controls
- Embed risk management in its corporate business processes including strategic planning, corporate business planning, policy making and review, performance management and in key partnerships.

By managing risk, the Council will be in a better position to

- Explore ways to generate additional income to protect and enhance the facilities, services and environment that we already have
- Encourage an environment in which businesses and people can flourish

NORTH HERTFORDSHIRE DISTRICT COUNCIL



Appendix B

• Use resources such as people, knowledge, investments and land & buildings to make changes to services and how they are delivered.

These objectives will be achieved by:-

- Considering opportunities as well as risks
- An annual review of risk management processes and ongoing benchmarking against published guidelines
- Using the Performance and Risk Management software as a means to identify, assess and record mitigating actions to be taken to manage risks to ensure delivery of opportunities
- Provision of training and support on risk management across the Council

David Scholes Chief Executive Cllr Mrs L Needham Leader

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